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journal homepage: [www.elsevier.com/locate/jbf](http://www.elsevier.com/locate/jbf)The effectiveness and valuation of political tax minimization<sup>☆</sup>Matthew D. Hill<sup>a</sup>, Thomas R. Kubick<sup>b</sup>, G. Brandon Lockhart<sup>c,\*</sup>, Huishan Wan<sup>d</sup><sup>a</sup> University of Mississippi, 359 Holman Hall, University, MS 38677, United States<sup>b</sup> University of Kansas, 315-F Summerfield, 1300 Sunnyside Avenue, Lawrence, KS 66045, United States<sup>c</sup> Clemson University, 300 Serrine Hall, Clemson, SC 29634, United States<sup>d</sup> University of Nebraska-Lincoln, CBA 377, P.O. Box 880488, Lincoln, NE 68588-0488, United States

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## ABSTRACT

We find evidence suggesting that corporate lobbying for tax purposes over the period 1999–2009 is one method by which firms managed corporate taxes. Furthermore, tax management strategies employed by these politically active firms were valued by shareholders. Firms lobbying on tax issues have lower book effective taxes and greater discretionary permanent differences in GAAP and IRS taxable income. Investors place a premium on lobbying activities for tax purposes unless the firm already has a low effective tax rate or very high book–tax differences. We conclude that lobbying political officials is one method by which firms manage risks attendant an aggressive tax strategy.

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## 1. Introduction

Firms and their insiders spend substantial resources to influence US political processes, and this political influence is sought with aim to increase firm revenues and investment opportunities or to decrease costs (Stigler, 1971; Grossman and Helpman, 1994). An important avenue through which firms attempt to gain influence is via contracts with lobbyists, who market to firms their connections with politicians, regulators, and other political entities.<sup>1</sup> Over \$30 billion has been spent on lobbying activities over

1998–2010, and a large majority of these resources were dispersed by firms and their constituencies.<sup>2</sup>

Clearly, political influence and lobbying activities are important to firms, and a reduction in taxes owed can either improve the feasibility of firm investment opportunities or decrease firm operating costs (or both). Tax policies under consideration by Congress and regulators attract much of the political activity by firms and their lobbyists.<sup>3</sup> According to publicly available data collected by the Senate Office of Public Records, tax issues are the third most popular reason for lobbying over 1998–2010.<sup>4</sup> Fig. 1 shows the number of lobbying clients (i.e., legal entities: firms, trade groups, individuals, etc.) by the top twelve issue categories over 1998–2010. Tax issues are secondary only to budget appropriations and health issues, and

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<sup>1</sup> Eisler (2007) ranks the 50 top lobbyists by revenues and perceived productivity, connections, and influence in 2007, and Vidal et al. (2012) report that 34 of the 50 in Eisler's ranking had previous government work experience. Vidal et al. (2012) find that 56% of revenues earned by lobbyist firms over 1998–2008 can be traced to individual lobbyists with prior government work experience.

<sup>2</sup> For example, Milyo et al. (2000, Table 6) report that corporate (e.g., including trade group or membership organization) lobbying expenses comprised approximately 90% of total lobbying expenditures over 1997–1998, and that firms spent about 16 times more on lobbying than on political action committee (PAC) contributions over this period.

<sup>3</sup> In his January 25, 2011 State of the Union address, President Obama offered a motivating anecdote: "Over the years, a parade of lobbyists has rigged the tax code to benefit particular companies and industries. Those with accountants or lawyers to work the system can end up paying no taxes at all."

<sup>4</sup> The Center for Responsive Politics aggregates lobbying data available from the Senate Office. Disclosure of lobbying expenditures is required by the Lobby Disclosure Act of 1995 ("LDA").

**Lobbying issues reported by the Center for Responsive Politics.**

Issue	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	Mean
1 Fed Budget & Appropriations	1,463	1,632	2,029	2,208	3,004	3,160	3,455	4,075	4,377	4,468	4,724	5,220	4,980	3,446
2 Health Issues	937	1,022	1,325	1,184	1,641	1,372	1,459	1,604	1,679	1,751	1,869	2,478	2,399	1,594
3 Taxes	1,201	1,281	1,413	1,377	1,544	1,355	1,408	1,376	1,417	1,605	1,735	1,798	1,884	1,492
4 Defense	685	780	1,017	947	1,444	1,332	1,529	1,776	1,853	1,941	2,001	1,973	1,887	1,474
5 Transportation	836	734	1,000	864	1,314	1,275	1,390	1,543	1,232	1,226	1,340	1,735	1,601	1,238
6 Energy & Nuclear Power	426	433	662	692	1,079	828	812	969	923	1,186	1,322	1,746	1,690	982
7 Environment & Superfund	798	810	1,027	810	1,012	766	754	796	817	902	1,088	1,256	1,193	925
8 Education	458	462	683	766	1,106	943	985	1,069	1,031	1,070	1,096	1,090	1,132	915
9 Trade	727	766	1,036	833	1,150	784	759	860	875	910	967	872	807	873
10 Medicare & Medicaid	487	588	738	639	853	743	749	788	826	913	958	977	929	784
11 Government Issues	470	440	509	540	940	627	615	674	653	710	697	686	724	637
12 Finance	258	262	335	252	527	348	345	371	399	453	622	846	956	460

**Fig. 1.** Lobbying issues reported by the Center for Responsive Politics. *Source:* Center for Responsive Politics.

are lobbied by more entities than are defense, transportation, and energy issues.

In this paper, we ask whether empirical proxies for tax avoidance are directly related to tax lobbying activity, and whether shareholders value this tax minimization strategy. In our first set of results, we test the hypothesis that one outcome of a successful lobbying effort is a lower tax burden by analyzing firm lobbying activity for tax purposes and several empirical proxies for tax avoidance, including book effective tax rates and discretionary permanent book-tax differences. We find that lobbying Congress for tax purposes has a 150–230 basis point negative effect on the firm's book effective tax rate, and a 30–60 basis point positive effect on discretionary permanent book tax differences scaled by book assets. These results hold for a number of robustness checks, including controls for selection and propensity score matching, and are consistent with the conclusions drawn in Richter et al. (2009), who find that general lobbying activity (i.e., lobbying for any purpose) is related to lower book effective tax rates.

Richter et al. (2009) find that lobbying firms have on average between 0.5% and 1.6% lower effective tax rates relative to non-lobbying firms. We improve upon and extend Richter et al.'s important first step by analyzing several proxies for a firm's tax minimization strategies, and show that lobbying affects not just effective tax rates but also book tax differences. While effective tax planning, and even sheltering, will manifest through lower effective tax rates, this measure is affected by financial reporting conventions (through total tax expense) and may not fully represent discretionary tax avoidance activity. Accordingly, we analyze a measure of discretionary tax planning as described in Frank et al. (2009). Our empirical strategy also addresses some of the important econometric issues not addressed in Richter et al., namely short panel bias and the use of potentially weak instruments in selection models. Specifically, Richter et al. estimate a dynamic panel regression of firms' effective tax rates and model firm fixed effects, making their results potentially sensitive to short-panel bias (i.e., Nickell (1981) bias).<sup>5</sup> Richter et al. also attempt to con-

rol for selection effects due to a firm's decision to lobby, but use the natural log of the number of firm employees as an identification instrument. This instrument is highly correlated with firm size, a common determinant in regressions explaining tax outcomes (e.g., Chen et al., 2010; McGuire et al., 2012). We use a different set of instruments that are more likely to be related to the lobbying decision, but less likely related to tax outcomes, and we provide further evidence of robustness by employing propensity score matching. We also have an improved measure of tax-motivated lobbying for our sample firms. Richter et al. use a dummy variable and the level of lobbying expenditures for any purpose, and relates that activity to book effective tax rates. Our measure of lobbying is a dummy variable indicating that the firm lobbied specifically for tax purposes, and we relate this activity to our expanded set of tax outcomes.

In our second set of results, we investigate whether shareholders value these political tax strategies. This is an important extension of research on tax avoidance because the literature has thus far found mixed results on the value of corporate tax strategies (e.g., Desai and Dharmapala, 2009; Hanlon and Slemrod, 2009). A shortcoming of the tax avoidance literature is typically identification – tax returns are not observable, so tax avoiders must be estimated or researchers must rely on ex post revelations of tax aggressiveness. We find that shareholders value tax-motivated lobbying, unless the firm ex ante has a low effective tax rate or very large book-tax differences.<sup>6</sup> These results are also important not only due to the substantial corporate resources allocated to both taxes and lobbying, but also because tax avoidance and corporate lobbying research suggests that these activities are separately associated with firm agency risks.<sup>7</sup> Tax strategies are motivated by management as a means to minimize costs, but there can be risks attendant these strategies, and lobbying policymakers is one method by which firms can manage this risk.

The rest of the paper proceeds as follows. In the next section we review related literature and develop our hypothesis. Section 3 describes the research design. Section 4 presents our results and discusses additional analyses. Section 5 concludes.

<sup>5</sup> We investigate whether the Richter et al. (2009) conclusions are biased due to their econometric problems. Specifically, we estimate regressions using their specification with system GMM (Blundell and Bond, 1998), which is an estimator designed specifically to address the Nickell (1981) bias. The Richter et al. (2009) conclusions that lobbying firms have lower effective tax rates are robust to these analyses, thus we do not tabulate the results.

<sup>6</sup> This result is consistent with investors perceiving the reported lobbying activity as an overinvestment in tax lobbying for firms with low (high) effective tax rates (book-tax differences).

<sup>7</sup> For agency interpretations of tax avoidance see Desai and Dharmapala (2006). For agency interpretations of corporate lobbying see Duchin and Sosyura (2012), Hochberg et al. (2009) and Yu and Yu (2011).

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