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Helping Hands or Grabbing Hands? An Analysis of Political Connections and Firm Value

Carl R. Chen, Yingqi Li, Danglun Luo, and Ting Zhang*

Abstract

We construct a unique political connection index to capture variations in the *strength* of firm political relations in China. The index incorporates various channels through which a firm's executives, chairperson, directors, and other senior officers are politically connected with government officials and bureaucrats. Overall, there is a negative relation between our index and firm value for the full sample, but such a negative relation mainly exists for state-owned enterprises (SOEs) and it becomes positive for non-SOEs. Furthermore, close examination shows an inverted U-shaped relation between political connections and firm value for the full sample in general and for non-SOEs in particular: Firm value increases initially at a lower level of connections and then begins to decrease at a higher level. The findings are consistent with the different business objectives and motivations of SOEs and non-SOEs in seeking political connections. Finally, our findings are robust after controlling for potential endogeneity and using an alternative headcount index construction method.

Keywords: Political connection index; industry-adjusted Tobin's Q; rent seeking; government intervention; underdeveloped legal system; planned economy

JEL Classification: G32; G34; D72; F39; G28

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